



NATIONAL DEFENCE UNIVERSITY
ISLAMABAD
TRANSCRIPT RECORD

FCS Sr. No. 2991

Student Name: Athar Nasir Gulzar
Father's Name: Gulzar Hussain
Program: M.Phil
Date of Admission: Spring-2020 (10-02-2020)

Date of Issue: 15 Feb 2022
Registration No: NDU-LMS/M.P-20/S-266
Discipline: Leadership & Management
Studies
Date of Completion: Fall-2021 (08-02-2022)

Code	Courses	MO	%	Grade	Credits	Points	Remarks
LMS-600A	Advance Strategic Management	73	73	B+	3	10.5	-
LMS-601A	Leadership Theory and Practice	76	76	B+	3	10.5	-
LMS-602	Entrepreneurial Leadership	92	92	A+	3	12	-
LMS-603	Leadership and Decision Making	77	77	B+	3	10.5	-
LMS-623	International Human Resource Management	80	80	A	3	12	-
LMS-633	Advance Accounting and Financial Management	80	80	A	3	12	-
LMS-634	Advance Qualitative Methods in Research	89	89	A	3	12	-
LMS-635	Advance Quantitative Methods in Research	74	74	B+	3	10.5	-
LMS-626A	Thesis*	90	90	A+	6	24	-
Total		731			30	114	
				CGPA		3.80	
Over all Grade: B+							

*Topic: "Impact of Ethical Leadership on Team Effectiveness: Analyzing the Role of Emotional Intelligence"

Note: Errors and Omissions Excepted

Controller of Examinations



**NATIONAL DEFENCE UNIVERSITY
ISLAMABAD**

GRADING SYSTEM

Grade	Percentage	Quality Points	Description
A+	90 % and above	4.00	Outstanding Achievement
A	80-89.99 %	4.00	Excellent Achievement
B+	70-79.99 %	3.50	Above Average Achievement
B	65-69.99 %	3.00	Average Achievement
C+	60-64.99 %	2.50	Fair Achievement
C	50-59.99 %	2.00	Pass
F	Below 50 %	—	Fail



Prepared by:

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Checked by:

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Serial Number

002026

رئيس جامعة الدفاع الإسلامية

Registered Number
NDU-LMS/M.P-20/S-266

National Defence University Islamabad - Pakistan



Session: Spring 2020 – Fall 2021

Upon successful completion of the prescribed requirements, the National Defence University, Islamabad
has conferred upon

ATHAR NASIR GULZAR S/O GULZAR HUSSAIN

The Degree of Master of Philosophy
in the subject of LEADERSHIP & MANAGEMENT STUDIES at the Faculty of Contemporary Studies
together with all honours, rights and privileges pertaining to this degree.

Controller of Examinations

Dated 8th April 2022



President

Rs.1000

HIGHER EDUCATION COMMISSION
PAKISTAN

ASIF IQBAL
Attraction Officer

12 MAY 2022

Higher Education Commission
Government of Pakistan
Islamabad

2623639

ATTEST

Checked by: Asif

Prepared by: Asif